# FEDERAL DEPOSIT INSURANCE CORPORATION

## Cybersecurity Awareness



- Discuss the Evolution of Data Security
- Define Cybersecurity
- Review Threat Environment
- Discuss Information Security Program Enhancements for Cyber Risk
  - Threat Intelligence
  - Third-Party Management
  - Resilience
  - Incident Response
- Describe Cybersecurity Assessment Tool

















 The National Institute of Standards and Technology (NIST) defines cybersecurity as:

#### "The process of protecting information by preventing, detecting, and responding to attacks."

NIST Framework for Cybersecurity
 Identify
 Detect
 Respond
 Recover



#### Appendix B to Part 364 Cybersecurity

#### **II. Standards for Information Security**

- Ensure the security and confidentiality of customer information;
- Protect against any anticipated threats or hazards to the security or integrity of such information;
- Protect against unauthorized access to or use of such information that could result in substantial harm or inconvenience to any customer; and
- Ensure the proper disposal of customer information and consumer information.



#### Information Security Incidents Cybersecurity

## 2014 Information Security Incidents Up 48%



## Why Cybersecurity Is Important

Cybersecurity risks translate into business risks, and those risks can ultimately have a negative financial effect on the institution.

Data must be secured to safeguard the institution's:

- Customer information,
- financial information, and
- reputation.



# Cybersecurity is not just technology

- Cyber Risk needs to examine and adopt a holistic approach to:
- Policy How regularly are policies: Created and Reviewed by the board, Updated after incidents and testing?
- Process Are the appropriate resources & steps in place to: Record the event (simulated or real) Take appropriate action Maintain chain of evidence Record root cause, lessons learned, time to remediate
- People Are they trained and tested regularly in: Cross-duty situations? Appropriate separation of duties? Internal threat awareness?



## What Institutions Should Do

- Setting the tone from the top and building a security culture;
- Identifying, measuring, mitigating, and monitoring risks;
- Developing risk management processes commensurate with the risks and complexity of the institutions;
- Aligning cybersecurity strategy with business strategy and accounting for how risks will be managed both now and in the future;
- Creating a governance process to ensure ongoing awareness and accountability.



#### What institutions Should Do (Continued)

- Ensuring timely reports to senior management that include meaningful information addressing the institution's vulnerability to cyber risks.
- Practicing their response to a cyber event just as they do for a physical event through their business continuity plan.
- Talking about cyber security with their staff and their customers.
- Establishing relationships with experts so institutions know who to call in the event of a problem (Regulator, local FBI contact)



#### **People and Patches** Cybersecurity

"...a campaign of just ten e-mails yields a greater than 90% chance that at least one person will become the criminal's prey..."

"...11% of recipients of phishing messages click on attachments."

Source: Verizon 2015 Data Breach Investigations Report

#### **People and Patches** Cybersecurity

"99.9% of the exploited vulnerabilities had been compromised more than a year after the associated [patch] was published."

"Ten [vulnerabilities] accounted for almost 97% of the exploits observed in 2014."

"In 2014, there were 7,945 security vulnerabilities identified. That is 22 new vulnerabilities a day. Nearly one an hour."

Sources: Verizon 2015 Data Breach Investigations Report NopSec



#### Threat Environment Cybersecurity

# **Increasing Inherent Risk**



- Growing Vulnerabilities
  - Interconnected systems
  - New delivery channels
  - Legacy products
  - Emerging/Unknown

- Increasing Threats
  - Number/types of actors
  - Nature/volume of attacks
  - Level of sophistication
  - Emerging/Unknown



#### Threat Environment: Vulnerabilities Cybersecurity

## Technological

 Weakness in hardware, software, network, or system configurations

## Organizational

 Lack of awareness of threats/vulnerabilities, incomplete asset inventories, weaknesses in/over-reliance on third parties

#### Human

- Exploitation of human behavior such as trust and curiosity
- Lack of effective security awareness training

### Physical

• Theft, tampering, device failure, or introduction of infected media



#### Threat Environment: Actors Cybersecurity

- Cyber Criminals Financially motivated; attacks include account takeovers, ATM cash-outs, and payment card fraud.
- Nation States Attempt to gain strategic advantage by stealing trade secrets and engaging in cyber espionage.
- Hacktivists Maliciously use information technologies to raise awareness for specific causes.
- Insiders Abuse their position and/or computer authorization for financial gain or as a response to a personal grievance with the organization.



#### Threat Environment: Attacks Cybersecurity

#### Malware/Destructive Malware

- e.g., Key Loggers, Trojans, Ransomware, Wiper
- Phishing/Spear Phishing
- Distributed Denial of Service (DDoS)
- Compound Attacks
  - e.g., DDoS/Corporate Account Takeover, Phishing/Trojan
- The Unknown



#### Threat Environment: Example Cybersecurity





## Information Security + Cybersecurity

As noted in several recent FFIEC Cybersecurity press releases, many of the building blocks for an effective cybersecurity program are similar to those for any well-planned information security risk management program, including controls to prevent, detect, and respond to threats.

#### **Information Security**

Cybersecurity

"Information security is the process by which an institution protects and secures its systems, media, and facilities that process and maintain information vital to its operations. " Cybersecurity is "the process of protecting information by preventing, detecting, and responding to attacks."

(SOURCE: FFIEC IT Handbooks – Information Security) (SOURCE: National Institute of Standards and Technology (NIST) Framework



#### Information Security Program Cybersecurity



## **Governance/Structure/Policies**

#### Board and Senior Management Responsibilities and Duties

- Ensure strategic planning and budgeting provide sufficient resources.
- Provide sufficient authority, resources, and independence for information security.
- Ensure policies and procedures address cybersecurity.
- Incorporate cyber risk into the risk-based audit plan.
- Provide reporting that assures the Board the ISP is working and included cybersecurity.
- Cyber Risk is a Business Risk!



## **Governance/Structure/Policies**

- Cybercrime costs estimated \$445B each year (Lohrmann, 2015)
- Internal threat riskier than external attack (Schneier, 2008)
- Payment systems are targeted focus of attack (Fischer, 2014)
- Enterprise and Cloud systems underlie all transactions
- Probability isn't a question any more when breached, not if
- Impact includes more than just monetary loss: Goodwill • Data Integrity Reputation • Lawsuits Criminal Action • Insolvency
- CRO and Risk Committees need to include cyber risk in every risk analysis – prioritize cyber as key threat vector



#### Information Security Program Cybersecurity



#### **Risk Assessment**

- Governance and accountability
- Enterprise-wide asset inventory
- Multi-disciplinary approach
- Threat analysis including cyber risks
- Identify inherent risk, determine controls, quantify residual risk
- Assesses changes in technology, operations, and cyber threat environment



#### **Risk Assessment**

- 80% of boards do not review risks at each meeting
- The majority of board's risk committees don't review cybersecurity plans at all (51%)
- Most cyber budgets are 1% of revenues or less
- More than 1/3 of banks didn't have a CISO
- 73% of boards were not conversant on cyber issues
- Boards assumed vendors had sufficient protections, and were moderately to heavily dependent upon them



## Cyber Hygiene

- Security Awareness Training
- Patch Management
- Information Security Staff
- Access Controls (Privileged Access)
- Authentication
- Detection Programs



- Encryption or Tokenization should cover: Data at Rest
   Data in Transit
   Data in Process
- Separation of Duties should ensure data administrators and key managers are not same person
- Key management role should be held by the bank, not service provider, not shared
- Need to ensure minimal impact to business functionality



#### Security Awareness Training

- Enterprise-wide
- Role-specific
- Customers/Merchants
- Third Parties
- Cybersecurity Culture

## "Think Before You Click"



#### Patch Management

- Formal written policy and procedures
  - Develop system for identifying, prioritizing, applying, and testing patches
  - Create/maintain asset inventories
    - Software (Microsoft <u>and</u> Non-Microsoft)
    - Firmware (routers and firewalls)
  - Integrate threat intelligence
  - Mitigate risk from unsupported operating systems and applications
  - Report to board and senior management
  - BE TIMELY
- IT Audit and internal reviews should validate



#### Information Security Staff

- Evaluate Staffing Adequacy
- Organizational Chart
  - Independent functions
- Job Descriptions
- Certifications
  - e.g., Microsoft Certified Professional, CCNA, CISA, CISSP
- Annual Training
  - Internal Training
  - External Training: e.g., ISACA, MISTI, Learning Tree, RSA Conference, NACHA Conference



## Education isn't an annual test

- Cyber Risk needs a standard curriculum
  Similar to investment analysis and risk management
  Needs to be regular, repeated, required, refined
- Boards need to focus on known and emerging risks
- Preparation for the breach should be well established
- Acknowledgement that the incident could be caused either by internal or external actors is a key issue
- All aspects of technology, policy and processes should be included



- Access Controls
  - Administered by an independent group
  - Emphasis on review of privileged access
  - Annual or regular, independent review of user access



## Detection Programs

- Anti-virus Software/Malware Detection
- Intrusion Detection/Intrusion Prevention
- Activity Logging
  - Systems
  - Frequency/Content/Retention
  - Review/Automation
  - Reporting



#### Information Security Program Cybersecurity



#### **Disaster Recovery/Business Continuity Planning**

- Ensure cyber threats are added to business impact analysis (BIA)
  - Include probability and impact to critical applications and systems identified in BIA
- Ensure cyber threats identified in BIA are incorporated in recovery plans
- Include cyber scenarios in business continuity tests



#### Information Security Program Cybersecurity



#### Audit

#### Program

**Charter/Policy** 

Committee

Universe (Scope)

- Risk Assessment
- Cybersecurity

**Plan/Budget** 

Reporting

**Findings/Tracking** 

Types

**General Controls** 

**GLBA** 

**Vulnerability Assessment** 

**Penetration Test** 

**ACH/Wires** 

**Social Engineering** 



## Cyber Insurance – Necessary?

 Banks should ensure they have appropriate D&O and cyber coverage to include all areas of impact

> Ensure PR and Disclosure remediation efforts are included in the costs, as they can endure beyond technology resolution requirements

Ensure fiduciary duty and class-action litigation are also covered if caused by cyber incidents

Forensics & Incident Response that ensures chain of evidence & responsibility to ensure due care should be included in the cyber plan to include appropriate insurance





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- FFIEC Guidance: "Cybersecurity Threat and Vulnerability Monitoring and Sharing Statement," dated November 3, 2014
  - "Financial institution management is expected to monitor and maintain sufficient awareness of cybersecurity threats and vulnerability information so they may evaluate risk and respond accordingly."
  - Participation in Financial Services Information Sharing and Analysis Center (FS-ISAC) is encouraged.

 FFIEC Business Continuity Planning Handbook, Appendix J released on February 6, 2015 – Strengthening the Resilience of Outsourced Technology Services





#### Threat Intelligence: FS-ISAC Cybersecurity





#### Threat Intelligence: FS-ISAC Cybersecurity



#### Threat Intelligence: FS-ISAC Alert Cybersecurity

	CYT6: Member Submission: Vulnerability In DDoS Syn Flood Attacks [FS-ISAC AMBER]	Firewall Software Allows DDoS Syn Flood		The ab will al	abbreviation and criticality level always appear in the subject	
	FINANCIAL SERVICES ISAC	Cyber Threat		line, along with the title.		
	<b>S-ISAC AMBER:</b> The contents of this alert are sensitive, and intended only for the recipients and other FS-ISAC members with a need-to-know.			Be aware of FS-ISAC's Traffic Light Protocol.		
	e: //ember Submission: Vulnerability In Firewall Software Allows DDoS Syn Flood Attacks			White	Share freely but copyrighted	
				Green	Share among FS-ISAC members and partners only. Not public.	
	Tracking ID: <u>912452</u>			Amber	Share among FS-ISAC members only.	
	Risk: 6			Red	Restricted to a defined group.	
	Type of Threat: Denial of Service Attack					
	Summary: Multiple Financial Institutions researching recer commonality in the version of second firew software has a known vulnerability to the same Please log into the portal for additional details	Immary: ultiple Financial Institutions researching recent DDoS attacks have identified a ommonality in the version of firewall software that was being used. The oftware has a known vulnerability to the same type of attacks that were experienced. ease log into the portal for additional details.		Follov will go type	ving the TLP Color, the alert into more detail such as the e of threat, summary, and handling instructions.	





#### Threat Intelligence: US-CERT Alert Cybersecurity

Official website of the Department of Homeland Security



#### Alert (TA15-119A)

Top 30 Targeted High Risk Vulnerabilities

Original release date: April 29, 2015 | Last revised: May 06, 2015

CVE

**Affected Products** 

**Patching Information** 

Implement the following four mitigation strategies.

As part of a comprehensive security strategy, network administrators should implement the following four mitigation strategies, which can help prevent targeted cyber attacks.

Ranking	Mitigation Strategy	Rationale		
1	Use <b>application whitelisting</b> to help prevent malicious software and unapproved programs from running.	Application whitelisting is one of the best security strategies as it allows only specified programs to run, while blocking all others, including malicious software.		
2	Patch applications such as Java, PDF viewers, Flash, web browsers and Microsoft Office.	Vulnerable applications and operating systems are the target of most attacks. Ensuring these are patched with the latest undates greatly reduces the number of exploitable entry points.		
3	Patch operating system vulnerabilities.	available to an attacker.		
4	Restrict administrative privileges to operating systems and applications based on user duties.	Restricting these privileges may prevent malware from running or limit its capability to spread through the network.		

It is recommended that users review US-CERT Security Tip (ST13-003) and CCIRC's Mitigation Guidelines for Advanced Persistent Threats & for additional background information and to assist in the detection of, response to, and recovery from malicious activity linked to advance persistent threats [2 R, 3].

Systems Affected ... Overview ... Description ... Impact ... Solution ...

More Alerts

#### Threat Intelligence: FBI Flash Alerts Cybersecurity

#### 14 April 2015

#### Alert Number A-000056-BC

Please contact the FBI with any questions related to this FLASH Report at either your FEDERAL BUREAU OF INVESTIGATION, CYBER DIVISION

FLASH

In furtherance of public-private partnerships the FBI rowine/badvises private industry of various cyber threat indicates observed during the course of our investigations. This date as provided in order to help cyber security professionals and system address regular data against the persistent malicious actions of color criminals.

This FLASH has been release **(i) REEN**: The information in this product is useful for the away he cost an varicipating organizations as well as with peers within the browner of an unity or sector. Recipients may share this information within their sector or contanunity, the via publicly accessible channels.



#### Threat Intelligence: FDIC Communications Cybersecurity

#### **TO: Institution CIO and CISO**

The Federal Deposit Insurance Corporation has been provided with FBI Flash Alert A-000056-BC, Department of Homeland Security (DHS) Analysis Report AR-15-20001, and Joint DHS/FBI Joint Analysis Report 15-20047. These documents contain information indicating that a majority of state-sponsored cyber operators have been exploiting a set of seven vulnerabilities to commit large scale breaches of personally identifiable information. Vendors have released patches for all seven of these vulnerabilities. Financial institutions should ensure that the vulnerabilities cited in the aforementioned documents have been patched. Please forward the FBI Flash Alert, Analysis Report and Joint Analysis Report to your IT Department and to your service provider, if applicable.

Prevention: Malicious cyber actors who have targeted the US financial sector have exploited common vulnerabilities. An effective vulnerability management program, including timely patch management, is a primary prevention tool for financial institutions. The FDIC released Guidance on Developing an Information System Patch Management Program to Address Software Vulnerabilities in Financial Institution Letter 43-2003 (https://www.fdic.gov/news/news/financial/2003/fil0343.html).

Detection: We recommend that institutions keep abreast of potential cyber attacks via the Financial Services Information Sharing and Analysis Center (FS-ISAC), US-CERT (<u>www.us-cert.gov</u>), and similar sources. If you are not member of FS-ISAC, the FDIC encourages membership.

Response: Any indicators that your institution was compromised by a cyber attack should be reported to your local FBI office and your FDIC Regional Office.



## Threat Intelligence

Cybersecurity

#### **External Sources**

- FS-ISAC
- US-CERT
- Third-Party Servicers
  - e.g., core, telecommunications, managed security services

#### **Internal Sources**

- Reports
  - Operational Reports
  - Internal Audit Reports
  - Fraud Detection Reports
  - Logs







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#### **Third-Party Management** Cybersecurity



#### **Appendix J: Third-Party Management** Cybersecurity

#### Relationship Management

- Due Diligence
- Contracts
- Ongoing Monitoring

## Resiliency and Testing

- Mission Critical Services
- Capacity
- Service Provider Continuity Scenarios
- Evaluate/Understand Gaps
- Service Provider Alternatives





## Resiliency

- Banks are increasingly complex, adaptive systems Need to leverage adversity to grow stronger Anticipate incidents will happen Respond and document root-cause, remediation Correct issues, apply lessons learned holistically
- Adopt improved processes, training, methods
- Between incidents, audit, test, train and repeat
- Include all staff on simulations and tests
- Ensure cross training between duty assignments

#### Appendix J: Resilience Cybersecurity

- Incorporate the following risks/controls into business continuity plans:
  - Data backup architecture and technology
  - Data integrity controls
  - Independent, secondary communication providers
  - Layered security strategies
  - Enhanced planning for the possibility of simultaneous attacks
  - Increased awareness of insider threats
  - Prearranged third-party forensic and incident management services



#### Appendix J: Incident Response Cybersecurity

- Enhance and test incident response plans to incorporate potential cyber threats
- Integrate service providers into incident response planning
- FFIEC Guidance: "Final Guidance on Response Programs for Unauthorized Access to Customer Information and Customer Notice," dated April 1, 2005
  - Assess nature/scope and contain/control the incident
  - Notify primary federal regulator
  - File Suspicious Activity Report (SARs) and notify law enforcement
  - Notify customers if there is a reasonable likelihood the information will be misused





# FFIEC Cybersecurity Assessment Tool

#### FFIEC Press Release: Cybersecurity Assessment Tool, dated June 30, 2015

- Voluntary tool to assist banks in identifying their risk profile and assessing their cybersecurity preparedness
- Provides banks with a repeatable and measurable process to inform management of their institution's risks and cybersecurity preparedness over time



#### **Assessment Tool**

- FFIEC created an assessment tool for banks (June 2015)
- First step on cyber-risk journey
- Includes Risk Profile and Maturity Assessment
- Directs CEOs and Boards towards Gaps and Risks
- Prescriptive steps are logical follow-on
  Need to work with banks to create action plans
  Gaps need to be more than goals, but funded efforts





# FFIEC Cybersecurity Assessment Tool

#### Inherent Risk Profile

- Technologies and Connection Types
- Delivery Channels
- Online/Mobile Products and Technology Services
- Institution Characteristics
- External Threats

#### Cybersecurity Maturity

- Cyber Risk Management and Oversight
- Threat Intelligence and Collaboration
- Cybersecurity Controls
- External Dependency Management
- Cyber Incident Management and Response



# FFIEC Cybersecurity Assessment Tool

- Maturity Levels:
  - Baseline
  - Evolving
  - Intermediate
  - Advanced
  - Innovative



#### Cyber Incident Reporting Cybersecurity

# RMS is updating its technology incident reporting guidance.

- RD Memo 25-2001, Technology Incident Report
- IT ViSION Help Document

#### Interim procedures:

- Report time sensitive, cyber incidents affecting critical operations of a bank or servicer provider to your appropriate IT Examination Specialist (ITES), Case Manager, or Regional management.
- For significant incidents, the ITES should report the incident to the appropriate Washington Office RMS staff.
- RMS staff should first consult with the Washington Office prior to reporting bank incidents to parties outside of RMS.
- Record the incident in ViSION per outstanding guidance.



## **Future FFIEC Cybersecurity Focus**

- Cybersecurity Self-Assessment Tool
- Incident Analysis
- Crisis Management
- Training
- Policy Development
- Technology Service Provider Strategy
- Collaboration with Law Enforcement and Intelligence Agencies









- Cybersecurity risks translate into business risks, and those risks can ultimately have a negative financial effect on the institution.
- The building blocks of an effective cybersecurity program are similar to those for any well-planned information security risk management program, including controls to prevent, detect, and respond to threats.
- Engagement by the board of directors and senior management to include understanding of the institution's cybersecurity inherent risk is required.
- Management should Include discussion of cybersecurity issues in meetings.
- Monitoring & maintaining sufficient awareness of threats and vulnerabilities.
- Establishing & maintaining a dynamic control environment.
- Managing connections to third parties.
- Develop/test business continuity & disaster recovery plans that incorporate cyber incident scenarios.



#### Threat Intelligence Resources Cybersecurity

- Financial Services-Information Sharing and Analysis Center (FS-ISAC) <u>www.fsisac.com/</u>
- United States Computer Emergency Readiness Team (US-CERT) <u>www.us-cert.gov/</u>
- InfraGard <u>www.infragard.org/</u>
- U.S. Secret Service Electronic Crimes Task Force <u>www.secretservice.gov/ectf.shtml</u>
- The Top Cyber Threat Intelligence Feeds <u>www.thecyberthreat.com/cyber-threat-intelligence-feeds/</u>





- FFIEC IT Handbooks <u>http://ithandbook.ffiec.gov</u>
- FFIEC Cybersecurity Awareness <u>http://ffiec.gov/cybersecurity.htm</u>
- Financial Stability Oversight Council 2015 Annual Report <u>http://www.treasury.gov/initiatives/fsoc/studies-</u> reports/Pages/2015-Annual-Report.aspx
- Financial Institution Letters <u>www.fdic.gov/regulations/resources/director/risk/it-</u> <u>security.htm</u>



#### **Director's Resource Center** Cybersecurity

Director's Resource Center

www.fdic.gov/regulations/resources/director/

- Technical Assistance Video Program
  - Information Technology (IT)
  - Corporate Governance
  - Third-Party Risk
  - Vendor Management (Coming Soon)
  - Cybersecurity 101 (Coming Soon)
  - Cyber Challenge: A Community Bank Cyber Exercise
    - Vignette 1: Item processing failure scenario
    - Vignette 2: Customer account takeover scenario
    - Vignette 3: Phishing and malware problem
    - Vignette 4: Problem with the bank's technology service provider
    - Vignettes 5-7: Coming Soon



#### **Regional Contacts** Cybersecurity

#### Atlanta Region

- Richard Snitzer <u>RSnitzer@fdic.gov</u>
- Lenna Escosa <u>MEscosa@fdic.gov</u>



#### Question/Answers Cybersecurity

## **Questions?**

## E-mail Questions to: CybersecurityATL@fdic.gov



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